

CAMP HEALTH, HOPE, & HAPPINESS

ANNUAL REPORT 2025



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LETTER FROM THE DIRECTOR

As my first season as Director comes to a close, I couldn't be more ecstatic. With a late start and uncertainty about even being able to put a summer program together, I cannot be more thankful for the incredible team we have at camp who dug in and pulled it all together to make an amazing season happen. With a new Facilities Technician Andy starting in February, our new Executive Chef, Michael, and a familiar face taking the Camp Coordinator role, Daelynn, both starting in March, Jen joining us again in July, and Bobbi and Chris holding steadfast, we welcomed 589 amazing Campers and Aides to camp in 2025!

While I knew it all along, 2025 really showed me that Camp He Ho Ha was not just counselors and support teams. Camp would not exist without the support and dedication of so many amazing private donors, service clubs, businesses, and granting organizations. You all believe deeply in Camp, in the work we do, and in the importance of ensuring this place continues to be here for our community. Most of you didn't know me, but you put your faith in me, and in our team, and continued to support camp when it mattered most. Over the course of the year, I had the privilege of getting to know many of you personally, and that has been an amazing gift for me making me a better person for it.

While protecting the foundation that He Ho Ha was laid on, 2025 was a whirlwind of change beginning with my taking on the Director role in February. Our first and most important goal was simple, to have a summer camp. With some support and direction from the Board, and an incredibly understanding, dedicated, and hard working team at camp, that's exactly what we did.

We quickly evaluated camp and its immediate needs, so one of our first decisions was open up 2 additional weeks giving us a total of 10 camps. This allowed us to address the backlog of campers who we didn't have spaces for. While this did lower our overall camper percentage, it allowed us to effectively eliminate our backlog, ensuring our community could come to the place they loved.

It was also important to me to take a close look at both our operations and our infrastructure to understand where we stood and what would be needed to keep move camp forward.

I strongly believe in a team approach, so I began by having conversations with our year-round team here on site. I also reached out to members of the 2024 counselling team to hear directly from those who had recently experienced camp from the front lines. We asked what worked, what didn't, what they enjoyed, what could be improved. Our conversations led us down 2 paths. One, try and sharpen our pencils and find ways to operate more efficiently so that we could keep camper fees consistent with previous years. Despite significant changes in our economy and rising costs across the board, we were able to achieve this goal. Second, our evaluation made something else clear, our facility is aging. In order to ensure that Camp He Ho Ha remains here for our campers for the next 65 years, we identified approximately \$5 million in infrastructure upgrades that will be required, and our plan is to accomplish these upgrades over the next 9 years.

This capital requirement kickstarted our "Everyone Belongs" fundraising campaign which was led by an amazing \$1,000,000 lead gift from Arnold (Grace) Rumbold who started the He Ho Ha Transformational Fund at the Edmonton Community Foundation.

We started our improvements by trying to reducing our footprint and lower some energy costs by replacing our cabin and private room windows, then replaced all the facility lighting with LED bulbs. We renovated our Medical Center for a more organized and secure medication storage system, and turned an empty residence into a clubhouse for all our team to enjoy. We put air conditioning in our dining hall, rec hall, and medi-center, and installed ceiling mounted mechanical lifts to improve the safety and efficiency of our lifts and transfer.

I have been a camp now for a few years but the biggest gift this season, and one that overflows my cup, is that being the Director in 2025 gave me the opportunity to listen more, learn more, and spend such meaningful time with so many of the incredible people who make He Ho Ha what it is. It allowed me to see everyone not simply for their ability or role at camp, but for the amazing individuals they are, and for that I am ever grateful.

Jason Chartrand
Director of Operations



532

Campers



10

Programs



10,000

Laughs



CAMP HE HO HA

MISSION

Camp He Ho Ha advances the cause of independence for children and adults with physical and neurodiverse disabilities by providing adapted recreational programs designed to meet their special needs and interests.

VISION

By tapping into the strengths, experiences, imagination, and interests of all stakeholders, Camp He Ho Ha will be recognized as the undisputed leader in the provision of innovative adapted recreational programming for people living with every type and degree of disability.

PRESIDENT'S REPORT

A Season of Growth

The 2025 summer camp season brought new energy and many opportunities for growth.

This season we have Jason Chartrand as the Director of Operations and Daelynn Cooper is the Summer Camp Coordinator. We are excited to have them join our team and bring their knowledge, enthusiasm, and commitment to Camp He Ho ha.

Summer Camp was run again with lots of love, laughter, friendships, challenges, and light.

Behind every successful camp season is a tremendous amount of work.

From preparing facilities and programs, to recruiting and training staff, welcoming campers and families, organizing activities, preparing meals, and ensuring the safety and well-being of everyone at camp, it takes an entire community to make camp happen.

Creating an Accessible Community

Camp He Ho Ha with the generosity of our donors, community members, volunteers, campers, and families, continues to challenge how we think about disability. Accessibility is about much more than simply being able to get into a building with a wheelchair. It means creating an environment where individuals with mobility challenges, visual impairments, hearing impairments, cognitive disabilities, and other disabilities can fully participate.

At Camp He Ho Ha, we continue to work toward removing those barriers.

Sometimes the answer is an accommodation. Sometimes it is adaptive equipment. Sometimes it is a staff member or volunteer. And sometimes it is simply taking a different approach. That is what accessibility truly means.

The Impact of Our Donors

None of the magic of Camp He Ho Ha would be possible without the generosity of our donors. Our donors do much more than provide financial support. They create opportunities. Their generosity helps ensure that a disability does not become a barrier to experiencing camp, building friendships, developing independence, or just having fun.



Every donation has an impact.

A donation can help provide equipment needed for a camper to participate in an activity. It can make our facilities more accessible. It can support programs, activities, meals, transportation, staffing, and the many behind the scenes costs required to operate a safe and welcoming camp.

But the true value of a donation cannot always be measured in dollars. It can be measured in the smile of a camper that accomplishes something they didn't think they could do. It can be measured in the confidence that comes with trying something new. It can be measured in the friendships formed. It can be measured in a parent/guardian knowing that their child is welcomed, valued, safe, and included. And it can be measured in the independence a camper carries home with them after discovering, "I can do this."

Looking Forward

As we look to the future, our responsibility is to continue building on what makes Camp He Ho Ha special while also recognizing the areas that we can grow.

We want to continue improving accessibility, strengthening our programs, supporting our staff and volunteers, and creating opportunities for more individuals and families to experience Camp. We recognize that none of this can happen without the continued support of our community.

To our donors, volunteers, staff, campers, families, board members, community partners, and everyone who contributes to Camp He Ho Ha- we thank you. Your support makes it possible for us to continue creating experiences that change lives.

Respectfully submitted,

Susan Littlechilds
President, Camp He Ho Ha



SUMMER CAMP

This summer was one of growth, learning, and transformation at Camp Health, Hope & Happiness. With new leadership, new challenges, and plenty of learning along the way, the 2025 season gave us so much to be proud of and even more to look forward to.

This year marked a transformative year in leadership at camp. Stepping into a new role meant learning a new system, getting to know our campers and their individual needs in a different way, and figuring out what worked best for our staff and programs. There were some learning curves along the way, but each challenge gave us an opportunity to grow, adapt, and continue building a strong camp community.



We also had to get a little creative with our programming this year, as our climbing wall was unavailable for the season. While it was disappointing to lose a favourite camp activity, our staff did an amazing job adapting, bringing energy to our other activities, and finding new ways to make each day exciting and memorable for our campers.

And there was certainly a lot to celebrate! Over the course of the summer, we welcomed 532 campers through our gates and successfully ran 10 camps. We were also excited to run both our children's and teen camps, giving campers of different ages the opportunity to experience everything that makes camp so special.

None of this would have been possible without our incredible summer staff. We hired 29 staff members who spent their summer supporting campers, building connections, learning new skills, and creating countless memories. From long days and busy schedules to campfires, activities, laughter, and everything in between, their hard work and dedication helped make the summer what it was. Looking back, this season was about much more than the numbers. It was about learning together, navigating change, building relationships, and continuing to create a place where campers can feel supported, included, and able to simply enjoy being at camp.

There were challenges, there were lessons, and there were plenty of moments that reminded us why we do what we do. As we close out the season, we are incredibly proud of what was accomplished and excited to take everything we learned this summer into the future.

Here's to another summer of memories, growth, friendship, and camp magic!

Daelynn Cooper
Camp Coordinator

RENTAL PROGRAM

In 2025, we were thrilled to welcome back our Rental Program, bringing groups and organizations back to Camp He Ho Ha throughout the year. It was wonderful to reconnect with familiar faces who have shared many memories with us over the years, while also welcoming new groups and introducing them to everything our camp has to offer. The return of the program was a great success, allowing our accessible facilities and beautiful lakeside setting to continue bringing people together beyond our summer camp season. Best of all, proceeds from our Rental Program go directly back into supporting camp programming, helping us continue to provide meaningful, accessible experiences for the campers we serve. We are incredibly excited to have this program back and look forward to growing it, strengthening old relationships, building new ones, and welcoming even more people to Camp He Ho Ha in the years ahead.



TREASURER REPORT

For the 2025 fiscal year, Camp Health, Hope and Happiness (Camp He Ho Ha) ended with an operating deficiency of \$262,349, slightly higher than the previous year's deficiency of \$249,800. While operating revenues were strong, they were offset by overall cost increases. However, non-operating income, interest income and the recognition of prior capital contributions, brought Camp to a final net surplus of \$173,856.

Total operating revenues reached \$1,643,981, up from \$1,491,608 in the prior year. Operating and employment grants grew significantly to \$400,686, up from \$192,263 in the prior year, primarily driven by a \$250,000 operating grant received during the fiscal year. Donations and sponsorships totaled \$353,406, down from \$499,828 in the previous period due to having fewer large fundraising events, a decision made to give new management time to focus on operations. Meanwhile, Camp fees increased to \$386,461 compared to \$354,327 previously, driven by welcoming 35 additional campers in fiscal 2025.

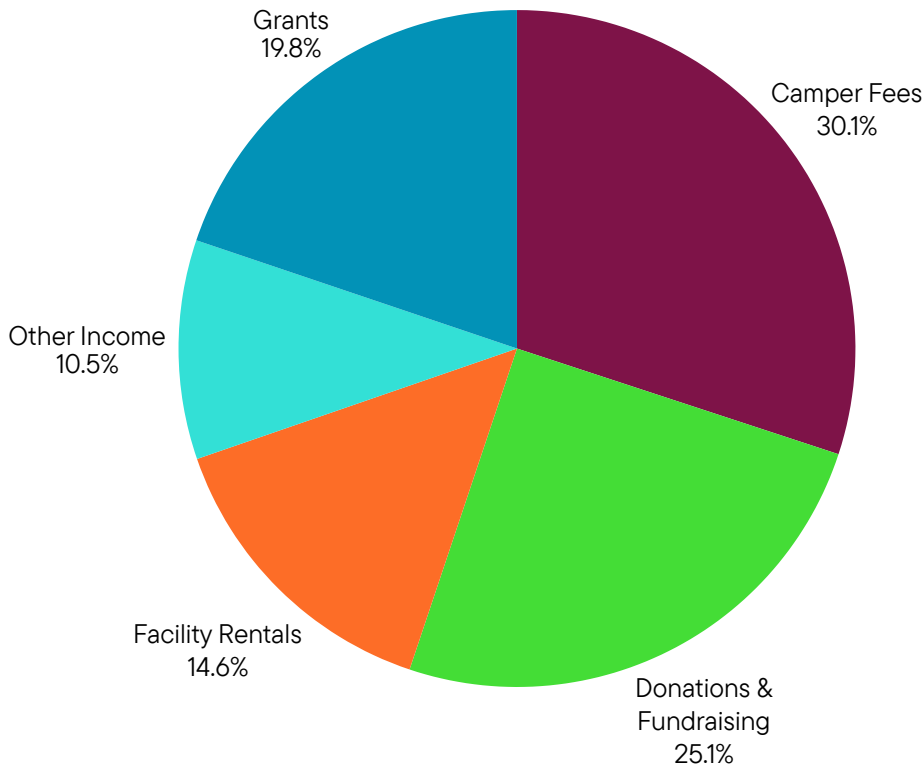
Total operational expenditures reflected ongoing cost pressures. Salaries and wages remained our largest outlay at \$1,022,212 (up from \$889,588), driven by a one-time vacation payout and the addition of a full-time chef, full-time camp coordinator and additional counselors. Repairs and maintenance saw a notable increase to \$115,992 from \$55,969, largely due to room updates and pool repairs. Professional fees totaled \$76,119 compared to \$15,030 in the prior period, reflecting expanded external professional and advisory support. Food costs totaled \$98,899 (up 10.3% from \$89,638) due to food inflation, and the increased number of campers.

Several operational expense lines experienced cost savings during the year. Utility and telephone expenses decreased to \$97,150 (down from \$138,846) following contract renegotiations. Spending on special projects was reduced to \$13,037 from \$66,152, reflecting fewer large-scale special event projects.

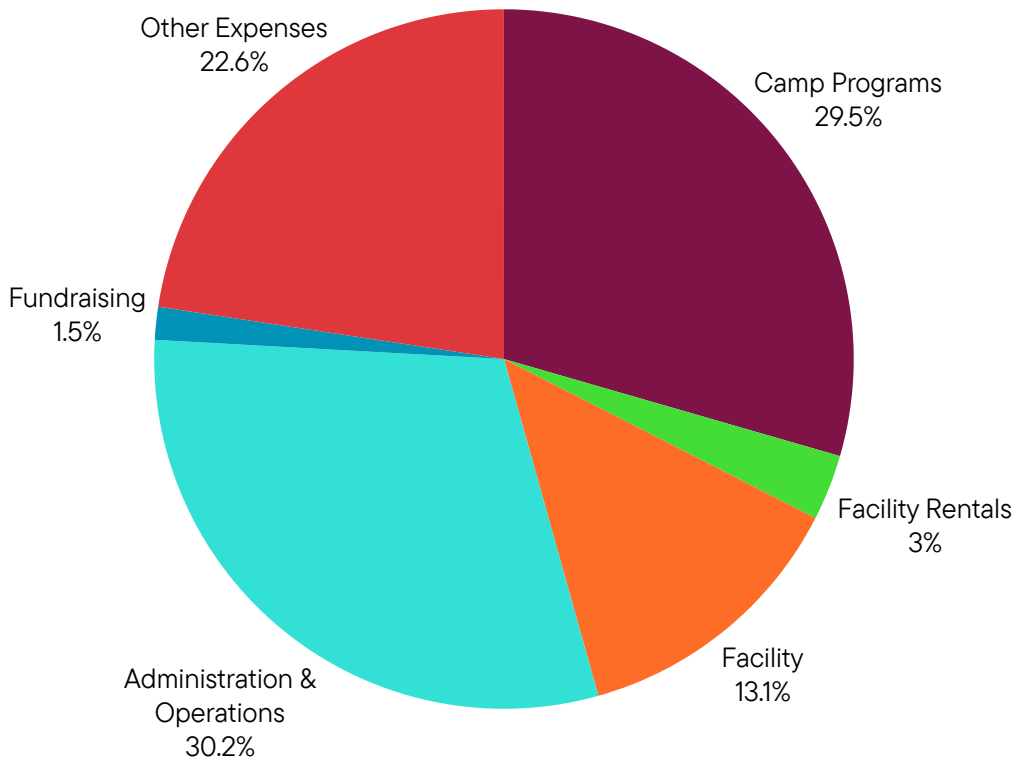
Camp remains in a strong financial position with cash reserves of \$4,012,221, of which \$2,500,000 has been internally restricted by the Board for future capital projects.

Holly DeBelser
Treasurer, Camp He Ho Ha

FINANCIAL HIGHLIGHTS



Revenue
\$1,535,853.40



Expenses
\$1,995,152.94

CAMPFIRE STORIES

“Working at Camp He Ho Ha truly changed my life! I met so many life-long friends, learned so much about myself, and was able to experience so many beautiful moments of joy, laughter, and love. The campers are amazing, and they taught me how to love deeply and find fun in every moment. I will cherish my time spent at camp forever and think of the beautiful moments I experienced there often. It was such a privilege to be able to provide fun-filled and adventurous days for the many campers who attend Camp He Ho Ha. I feel incredibly lucky to have experienced six beautiful summers at this magical place.” - Sydney (Nurse)



There's never a dull moment at Camp He Ho Ha, especially when Lakein is around! Lakein, one of our campers who attends our Adults with Physical Challenges camp, decided that Director of Operations Jason, was missing something: a canoe.

Somehow, Lakein managed to pull off the ultimate camp prank, getting a canoe into the office and leaving it there for him to discover. Because really, what better place to store a canoe than right beside your desk?

It was a perfect example of the fun, friendship and sense of humour that fill our days at Camp He Ho Ha. Our campers don't just come to camp to participate in activities, they come to laugh, make memories, reconnect with friends and, apparently, keep our Director of Operations on his toes.

Well played, Lakein. Well played.

DONORS

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1620301 ALberta LTD
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Angel Foundation
Calin A
Danielle A
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Margo B
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Patricia B
Clifford & Shirley B
William B
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Royal Purple # 242
CFCW Little Miracles Trust Fund
Jason C
Sandra C
Jim C

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Chwelos DeBelser Family Foundation
Marion C
Gordon & Deanna C
Rosemarie C
Leon D
Holly D
Sheila D
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Drayton Valley Lions Club
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Inez & Cory D
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Estate of Randy McAuley
Sylvia E
Zenovia E
Michael F
Fort Macleod Lions Club
Fort Road Bingo Assc
Frank J Flaman Foundation
Larry F
Evan G
Game Country Archers
Eva G
Collen Rae G
June G
Gary G
Peter G
John & Mabel G
Grande Prairie Lions Club
Darren G
Olive H
Clive H
Terry & Linda H
Mary Ann H

Steve H
 Holy Family Columbus Club
 Earnestine H
 Donald & Glenda H
 Brad H
 Matthew H
 Chantelle H
 Kevin H
 Robert H
 Integra Tire Stony Plain
 Jason J
 Bob & Mary J
 Sandra K
 Doug K
 Hayley K
 Anne K
 Kinsmen Club of Stony Plain
 Kiwanis Club- Edmonton Downtown
 Kiwanis Club- Oil Capital
 Kiwanis Club- South Edmonton
 Nancy K
 Mickey & Sylvia K
 Janet & Richard K
 Muriel K
 Vernon & Colleen K
 Jane K
 Cathy & Rod K
 Darlene L
 Eileen L
 Marie L
 Stephen & Colleen L
 Marie L
 Legal Lions Club
 Angele L
 Betty L
 Susan L
 LiUNA! Laborers Union Local 92
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 William & Verla L
 Allan L
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 Beth M
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 McColl Camp Fund
 Jacqueline M
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 George & Ivy M
 Scott & Jeanne M
 Ray M
 Jean & Allan M
 Andrew & Gloria M
 Vera M
 Andrianus & Marilyn M
 Morinville Lions Club
 Judy M
 Brant & Dianne M
 Sharon N
 Frank N
 Armand & Pearl N
 Greg N
 North Central CO-OP Assc
 Eleanor & Harvey O
 Linda & Ray o
 Olds Lions Club
 Floyd O
 Bobbi O
 Fern O
 Christine P
 Frances P
 Robert & Heather P
 Hilde P
 Catherine & Richard P
 Laine & Donna P
 Dorothy P
 Picture Butte & District Lions Club
 Pinnacle Renewable Energy LTD
 Pirie Family Foundation
 Dan & Teresa P
 Kim P
 Maurice & Bonnie Q
 Thor & Chelsea Q
 Viviane & Norman R
 Linda R
 RCM Transport LTD
 Mervyn R
 Realtors Community Foundation
 Rimbey Lions Club
 Eleanor & Chris R
 Susan R
 James & Maxine R

Barbara & James R
 Ross & Muriel Cheriton Fund
 Helen & Robert R
 Royal Canadian Legion #253
 Royal Canadian Legion #256
 Royal Canadian Legion Pioneer Branch #144
 Royal Purple #122
 Royal Purple #125
 Royal Purple #176
 Royal Purple Elks Lodge #103
 Royal Purple Elks Lodge #60
 Sandra & Lothar R
 Ryley Lions Club
 Bill & Sue S
 Sammis I.O.O.B.
 Maragret S
 Rebecca S
 Rob & Bonnie S
 Melise S
 Seba Beach Senios Golden Age Club
 Robbie S
 Ddale & Donna S
 Andy & Michelle S
 Ramona S
 Daniel S
 Garrett S
 Jay S
 Lillian S
 Laurie S
 Margaret S
 Arlene S
 Spicers
 St. Albert Host Loins Club
 St. Marie Construction Services LTD
 Charlotte S
 Jaime S
 Roger S
 Iris S
 Erin S
 Camp Health, Hope, & Happiness Society Fund

Betty & Dieter S
 Sunrise Fund
 Holly S
 Joyce S
 Sylvan Lake & District Lions Club

 Marianne S
 Wayne & Fiona T
 Technichrome Industries LTD
 Telus Friendly Future Foundation
 Patricia T
 Allan & Sally Sawin Foundation
 CIBC World Market Chirdren's Miracle Fdn
 Thrift Shop St Andrew's United Church
 Tomahawk & District Silver Tops Seniors Society
 Maggie T
 Patricia & Milo T
 Stanley & Sandra T
 Margaret V
 Keith Lord Sport Foundation
 Stewart & Irene V
 Coby V
 Wabamun & Dlstrict Lions Club
 Heather W
 Ward Tire Edmonton
 Waskatenau Lions Club
 Winston & Darlene W
 Gisele W
 Ian & Linda W
 Carolyn W
 Kristine W
 Tom & Kristine W
 Fern W
 Winspear Fund
 Bev W
 Women of the Moose Red Deer
 Brenda W
 Glen & Gail Z
 Britt G & Tom E
 Michael L & Louise B

To every donor, sponsor, funder, community partner and friend who supported Camp He Ho Ha in 2025, thank you. Your generosity makes so much more possible than a week at camp. It creates friendships, builds confidence, provides families with meaningful respite, and gives our campers a place where barriers are left behind and everyone belongs. Whether you supported a camper, funded a project, sponsored a program, donated supplies, volunteered your time or simply helped share our story, you played a part in making this year possible. We are incredibly grateful to have a community that believes so strongly in our campers and our mission. Every adventure, every friendship and every unforgettable camp memory begins with supporters like you.

FUTURE OUTLOOK

Looking ahead, Camp He Ho Ha is focused on expanding our capacity so that even more individuals with disabilities can experience the belonging, independence, friendship, and adventure that camp provides. Through our Everyone Belongs campaign, we are investing in the future of camp by expanding and improving our facilities, adding activities and creating the infrastructure needed to welcome more campers each year. These improvements will allow us to open space for up to 450 additional campers annually, while continuing to provide the safe, accessible, high-quality experience our campers and families depend on. As demand for accessible recreation and meaningful respite continues to grow, our vision is to ensure Camp He Ho Ha is ready to meet that need, not simply by welcoming more campers, but by creating more opportunities for every person who comes through our gates to participate, connect, explore, and truly belong.



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